



Jane Buyers Russo  
Managing Director

April 16, 2004

Jennifer J. Johnson  
Secretary  
Board of Governors of the Federal Reserve System  
200 Street and Constitution Avenue, N.W.  
Washington, D.C. 20551

**RE: Policy Statement on Payments System Risk**  
**Federal Reserve Docket No. OP-1182**

Dear Ms. Johnson:

J.P. Morgan Chase & Co. ("JPMorgan"), appreciates the opportunity to comment on the **Board's** announced changes to its Policy Statement on Payments System Risk (the "Policy"). The **Policy** changes: (1) modify the daylight overdraft posting **rules** for principal, interest and redemption payments ("Payments") on securities issued by entities for which the Reserve Banks act as **fiscal** agents but whose securities are not obligations **of, or issued by, the** United States ("GSEs") and certain international organizations; and (2) align the Policy's treatment of **the** general corporate account activity of GSEs with the treatment **of** account activity of other account holders that do not have **regular** access to the Federal Reserve's discount window. **Our** comments primarily relate to the **first** of the **proposed** changes.

We understand that, under the **Policy** changes, beginning in July 2006 the Reserve **Banks will** discontinue the current practice of **posting** Payments to depository institutions' Federal Reserve accounts by 9:15 a.m. Eastern Time, regardless of whether the relevant **GSE has** fully funded its Payments. Instead, Reserve Banks will release Payments only when a GSE's Federal Reserve account contains funds equal to or in excess of **the** Payments to be made. The Board has requested comment on **how** best to promote a smooth market adjustment while implementing this change. In particular, the Board has asked for comments on whether the Policy change should be fully implemented on **a** specified date or through **a** phased approach and, if the latter, what **the** specific structure and objectives **of** any suggested phased approach should entail.

JPMorgan Chase Bank • 277 Park Avenue, Floor 23, New York, NY 10177

Telephone: 212 622 8628 • Facsimile: 646 534 1/24  
jane.buyers-russo@jpmorgan.com

## **Background and Summary of Comments**

JPMorgan strongly supports a phased approach to implementation of the Policy change.

JPMorgan and its affiliates are significantly involved in the **GSE** markets and thus our comments are based on a breadth of experience at many levels. Through one of its **US** broker dealers, J.P. Morgan Securities Inc., JPMorgan is involved in the underwriting of and dealing in **GSE** issues. JPMorgan's flagship banking subsidiary, JPMorgan Chase Bank (the "Bank"), invests in **GSE** securities for its **own** account and acts as an agent on behalf of its custody and securities lending customers who purchase and lend **GSE** securities. **As** one of the two primary U.S. clearance banks, the Bank also acts as a clearance agent for dealers and investors in **GSE** securities. And **in** conjunction with its clearance business, the Bank acts as a triparty repurchase custodial agent for such clients in **GSE** securities.

The Board has acknowledged that various Policy changes implemented in the past, over time, have had desirable effects on market behavior, promoting a more orderly **flow** of market transactions and the reduction of credit exposure and risk. Given the present day volume of transactions **in** the **GSE** securities market, JPMorgan believes that an incremental and orderly implementation of the current Policy change is necessary to permit market participants, at all levels, to evaluate and adjust to the concomitant changes. While we are unable at this time without further information to fully quantify the impact of the **Policy** changes, **we** believe that they **may** have a significant impact on JPMorgan as a core clearing and settlement organization and as a major player in the global marketplace, as well as other institutions similarly situated. The changes may affect the way in which core clearing and settlement organizations currently provide services, including credit, to customers. In turn, this **may** affect customers' expectations and behavior, which could impact the financial markets globally **as** a whole. It is difficult, however, to assess the nature and magnitude **of** that impact **at** this point in time without details about how **many** depository institutions **are** affected, the dollar amounts involved, and the duration of the potential liquidity need. JPMorgan, therefore, supports a phased approach to the Policy change that would provide data points around which to evaluate full implementation of the Policy change with the least disruption to market participants.

## **Principal Considerations**

At this stage, among the principal factors to be evaluated, in **our** view, are the following:

1. **Market Liquidity.** Liquidity is a central component of the global financial markets and any reduction in that liquidity will have effects on market behavior and on the costs of doing business. Dealers, investors, depository and other financial institutions may rely upon the early availability of the Payments currently credited by the Reserve Banks by 9:15 a.m. Eastern Time. These funds are used to provide liquidity to the financial markets at all levels. To the extent that this liquidity needs to be replaced, there may be pressure on overnight investment markets, including the triparty repo market, causing investors to seek earlier return of their funds, thereby putting additional stress on the payments system. The actual impact of the Policy changes on market liquidity, however, can only be fully dimensioned if we have facts around such variables as the number of depository institutions currently receiving Payments, the aggregate size of the Payments, and the duration over which Payments remain less than fully funded.

2. **Credit Implications.** The Board has acknowledged that, to the extent the Reserve Banks will no longer provide credit to fund GSE Payments, GSEs will need to identify other sources of intraday credit to fund their positions. It is possible that the GSEs will look to their depository institutions as sources of such credit. It is also possible that foreign central banks and other institutions will look to the money center banks to replace diminished liquidity, giving rise to payments system constraints and credit concentration. Depending upon the willingness of depository institutions to make such credit available, this may in turn impact the management of daylight overdrafts and net debit cap considerations as mentioned below in item #3.

In this connection, we note the Board's statement that the cut-off hour for funding of principal, interest and redemption Payments by the GSEs would be 4:00 p.m. Eastern Time in order to avoid disruptions in the closing out of other elements of the Fedwire Securities and Fund Services. However, since non-receipt of Payments by market participants would be considered a technical GSE default, we suggest that, to the extent the Reserve Banks receive funds prior to the close of the cash wire, that Payments be distributed, consistent with the intention to align the treatment of the GSEs' obligations with those of other account holders at the Reserve Banks.

3. **Management of Daylight Overdrafts and Net Debit Cap Issues.** Due to potential increased intraday credit demand, depository institutions may need to re-examine the way in which they manage daylight overdrafts against their net debit caps. An assessment of the impact of the Policy change on these issues will depend on the extent to which depository institutions currently rely on Payments and the manner in which GSEs adapt to the proposed Policy

changes. These factors could potentially increase daylight overdraft costs to depository institutions **and** their customers. Additionally, the reduction of intraday liquidity in the marketplace resulting from implementation of this policy could disrupt other non-GSE related payment **flows over** the Fed wire.

4. **Operations and Systems Impact.** Implementation of the Policy changes **will** have an impact on the configuration and operation of depository institutions' current systems, including accounting for such features as repo tracking. Necessary adjustments to these systems **will** require time **and will** entail additional costs which cannot be estimated **at** the present time.

#### **Possible Approaches to a Phased Implementation**

Assuming that the Board is receptive to adopting a **phased** approach to implementation of the Policy changes, recommendations as to the specific structure and objectives involved **will** be dependent upon **Further** information regarding (i) the number of financial participants that **will** be affected by the Policy; (ii) the dollar amounts involved; **and (iii)** the duration over which **GSE** accounts **will** typically remain less than **fully** funded, *i.e.*, at what point in the day the **GSEs will have fully** funded their accounts so that Payments can be released. In order to **form** further recommendations based upon this information, JPMorgan asks the Board to consider **the following** interim approaches:

1. **Selective Implementation by Agency.** The Board might consider phasing in implementation on an entity by entity basis. If the Board were to implement the Policy gradually **by** beginning, for example, with one **or** two **GSEs** at a time, JPMorgan believes this could promote stability and permit market participants to make adjustments in policies **and** behaviors prior to full implementation that **would** include all **GSEs**.
2. **Partial Implementation by Payment Types.** While ultimately the **Policy will** apply to both principal **and** interest Payments **and** redemption Payments, the funding **sources** for these Payments **differ**. Presumably, principal **and** interest Payments are accrued over **time** and are invested, so that **funds** representing principal **and** interest distributions should be available on payment date. Redemptions, on the other hand, are generally funded from the proceeds of new issues, which typically occur later in the day on **which** redemptions are payable. The Board might consider continuing to fund one category **of** Payments initially, while phasing-in the Policy changes **with** respect to the other.

3. **Delayed Implementation.** Under this approach, the Board might consider continuing to fund the GSE's accounts at opening of business , for some pre-determined interim period, on the same terms **and** conditions as "other account holders that do not have regular access to the Federal Reserve's discount **window**". This could lessen the impact on daylight overdraft management and give the depository institutions the ability to **gauge** the further impact of the Policy changes.

The merits of these proposals would be to allow market participants and the Board to gain further information **as** to the potential impact of the Policy changes, and therefore lay a groundwork for more meaningful comment and decisions **as** to specific structures for **full** implementation. However, even if the **Board** adopts a phased approach, there will still be systems implications for depository institutions and potentially other market participants that need to be factored into **the** selection of any specific structure for implementation.

### Conclusion

In conclusion, JPMorgan encourages the Board to institute a gradual implementation of the Policy changes beginning in July 2006, taking into account the considerations raised in this letter. Based upon the experience of market participants during an interim phase, JPMorgan would be pleased to offer further comment regarding full implementation, which we believe can be made with greater predictability **at** that time. In the interim, a phased approach would enable affected market participants to adjust more easily to the changes in the Payments System **Risk** Policy overall.

Very truly yours,

