

**Meeting Between Governor Kugler and Staff of the Federal Reserve Board and  
Representatives of the Coalition of Derivatives End Users  
April 12, 2024**

**Participants:** Governor Adriana D. Kugler and Kelley O'Mara (Federal Reserve Board)

Bjork Hupfeld (The Hershey Company); Thilo Huber and Whitney Mitchell  
Brennan (Honeywell); William Rigger (Willis Towers Watson); Fraser Woodford  
(Warner Bros. Discovery); Thomas Deas (National Association of Corporate  
Treasurers); Michael Bopp, Jason Cabral, and Kareem Ramadan (Gibson Dunn)

**Summary:** Governor Kugler and staff of the Federal Reserve Board met with representatives of the Coalition of Derivatives End Users (CDEU) to discuss their concerns regarding the agencies' Basel III endgame noticed of proposed rulemaking (Basel III endgame proposal) and the Board's GSIB surcharge proposal. Representatives of CDEU expressed concerns that higher capital charges on banks associated with derivatives exposures to nonfinancial corporates (e.g., through the credit valuation adjustment of the Basel III endgame proposal) would be passed onto end-users through higher costs and increased margin requirements. They also expressed concerns that these changes would result in reduced liquidity in the market and could cause end-users to increasingly transact with non-U.S. banks as counterparties.

---

# **Basel III Endgame Proposal: Issues for Derivatives End-Users**

April 12, 2024

---

# Agenda

---

- **Introductions**
- **High Level Impact**
- **Key Areas for End-Users**
  - **Credit Valuation Adjustment**
  - **Fundamental Review of Trading Book**
  - **GSIB Surcharge**
  - **Investment Grade Standard**
  - **International Comparison**
- **Summary of Recommendations**
- **Questions**

# Companies and organizations that support various initiatives of the Coalition for Derivatives End-Users

3M	Basin Electric Power Cooperative	Cybox International Inc.	FPL Group	Legacy Partners Residential, Inc.	Ovinitiv Inc.	Terex Corporation
A&D Insight, LLC	Bayer Corporation	Cyfirma	Fuelcomm Inc. d/b/a Stackline	Lexmark International, Inc.	PayPal Holdings, Inc.	The AES Corporation
AB InBev	Bay Wa r.e.	Cypress Creek Renewables	Gavilon, LLC	Liberty Global	PBF Energy Inc.	The Boeing Company
Acadia Realty Trust	Black Belt Energy	Daimler	GC Infrastructure Investors LLC	Liberty Latin America Ltd.	Peabody Energy	The Coca-Cola Company
AES Corporation	Black Diamond Minerals, LLC	Data.world	General Electric Company	LINN Energy	People Corporation	The Commonwealth Group
Aflac	Black Hills Corporation	Dean Foods Company	General Mills	Lockheed Martin	PepsiCo, Inc.	The Dust Organization
Aisera Inc.	Blyth, Inc.	Deere & Company	General Motors	Loews Corporation	Portland General Electric	The JBG Companies
Air Products and Chemicals, Inc.	Bobrick Washroom Equipment, Inc.	Devon Energy Corporation	GID Investment Advisers LLC	Lower Alabama Gas	Principal Financial Group	The Procter & Gamble Company
Alabama Municipal Electric Authority	Bolton Emerson Americas	Digibee	Glimcher Realty Trust	Madhiv	Prudential Financial, Inc.	The Timken Company
Alcoa	Boston Scientific Corporation	Direct Energy	Golden Living	McDonald's Corporation	Public Energy Authority of Kentucky	The Walt Disney Company
Allegheny Energy	BP America	Dominion	Goodrich Corporation	Marlin Steel Wire Products, LLC	Public Service Enterprise Group	Thomas Properties Group, Inc.
Allegheny Technologies Incorporated	BPL Medical	Donahue Schriber Realty Group L.P.	GridPoint, Inc.	Marriott International, Inc.	Puget Sound Energy	Tienda Inglesa
Alliant Energy Corp.	Cabot Corporation	Douglas Emmett	Hampshire Real Estate	Medtronic, Inc.	Quadrangle Development Corporation	Timberlane Village Associates
Allstate Insurance Company	Callon Petroleum Company	Dow inc.	HCA Inc.	Metiri Group	Qwestar Corporation	Time Warner
AMB Property Corporation	Cargill, Inc.	Duke Energy	Health Care REIT, Inc.	MetLife, Inc.	Recover Fiber	Toyota
AMC Entertainment Inc.	Caribbean Property Group	DuPont Company	Heritage Feeders, L.P.	Microsoft Corporation	Regency Centers Corporation	Transcendia
Ameren Services	Carroll Electric Membership Cooperative	DuPont Fabros Technology	Hersha Hospitality Trust	Mid-America Apartment Communities, Inc.	Rhythm Energy	UM Holdings Ltd
American Adhesive Coatings Company	Caterpillar Inc.	Dynegy Inc.	Hertz	Mid-American Energy Holdings Company	Rolls-Royce North America	Unico
American Electric Power	Chatham Financial	Eagle Rock Energy Partners, L.P.	HES International B.V.	MillerCoors	RWE Supply & Trading Americas LLC	United Technologies Corporation
American Farm Bureau Federation	Chesapeake Energy Corporation	Eaton Corporation	Hess Corporation	MoEngage Inc.	Ryder System, Inc.	U.S. Steel
American Honda Finance Corp.	CIP Real Estate	Ecolab Inc.	Hewlett-Packard Company	Moody's	Sabinal energy	Vecma Management Group
American Residential Communities	Clarke-Mobile Counties Gas District	Edison International	Hilton Worldwide Holdings Inc.	MVP Management Corporation	Sealed Air Corporation	Vermeer
Anadarko Petroleum Corporation	CMS Energy	El Paso Corporation	Honda	National Grid	Shell Energy North America	Vistra Energy Corp.
Apexon	CNL Financial Group	Emdeon	Honeywell	National Gypsum Company	Seneca Resources Company	Visual Comfort & Co.
Applied Materials, Inc.	Columbia Sussex Corporation	Energy Trading Institute	Host Hotels & Resorts, Inc.	National Retail Properties, Inc.	Siemens	Vodafone
ARAMARK Corporation	Conoco-Phillips	Enbridge Energy Company, Inc.	Hydrostar Inc.	Nationwide Insurance	Simon Property Group	Volvo
Archer Daniels Midland Company	Community Health Systems	EnCana Oil & Gas (USA) Inc.	Hyundai Capital America / Hyundai Motor Finance Company	Navient	Simons Petroleum, Inc.	Warner Bros. Discovery, Inc.
Arena Energy	Compass Minerals	Energy Future Holdings Corp.	IBM	Newfield Exploration Company	Slickdeals LLC	W. R. Grace
Ascent Resources	Comstock Resources	Entertainment Properties Trust	ILS Inc.	EOG Resources, Inc.	Snyder Brothers, Inc.	Walker Center Associates, LLC
Ashford Hospitality Trust	ConAgra Foods, Inc.	EQT Corporation	Johnson Controls	Jungs Station Associates	Southern Union Gas Services, Ltd.	Wal-Mart Stores, Inc.
Associated Estates	Conexa Saude	Exelon Corporation	Kaiser Aluminum	Kansas City Power & Light Company	Southwest Airlines Co.	Weingarten Realty Investors
Atmos Energy	ConGlobal Industries	Exelton Corporation	KBS Real Estate Investment Trust, Inc.	Kelly-Moore Paint Co., Inc.	Southwestern Energy Company	Western Farmers Electric Cooperative
AT&T	Constellation Brands, Inc.	First Capitol Ag	Kaiser Aluminum	Kerzner Isthimar Limited	Striim	Whirlpool
Aukum Group LLC	Constellation Energy	FirstMeridian Business Services Limited	Kansas City Power & Light Company	Formation Capital	Sprinkle Financial Consultants LLC	Whiting Petroleum Corporation
Aviation Facilities Company Management	Constructel Visabeira S.A.	FMC Corporation	Kellogg's	Fortress Information Security	St. Mary Land & Exploration Co.	WildFire Energy
Avista	Cordillera Energy Partners III, LLC	Ford Motor Company	Kellogg's	Kinder Morgan Inc.	Sunin	Xcel Energy
B&B Hotels	Cprime, Inc.	Forest City Enterprises, Inc.	Kellogg's	Kinder Morgan Inc.	Superior Graphite Co.	Xerox Corporation
Ball Corporation	Craton Capital Management, LLC	Formation Capital	Kellogg's	Kinder Morgan Inc.	Superior Woodcraft, Inc.	Xylem
BASA Resources, Inc.	CSC	Fortress Information Security	Kellogg's	Kinder Morgan Inc.	Swift Energy Company	Yum Brands
	Cummins Inc.		Kellogg's	Kinder Morgan Inc.	Targa Resources, Inc.	Zaxby's
			Kellogg's	Kinder Morgan Inc.	Teradata Corporation	Zilber Ltd
			Kellogg's	Kinder Morgan Inc.	Terra Energy Partners	Zimmer, Inc.

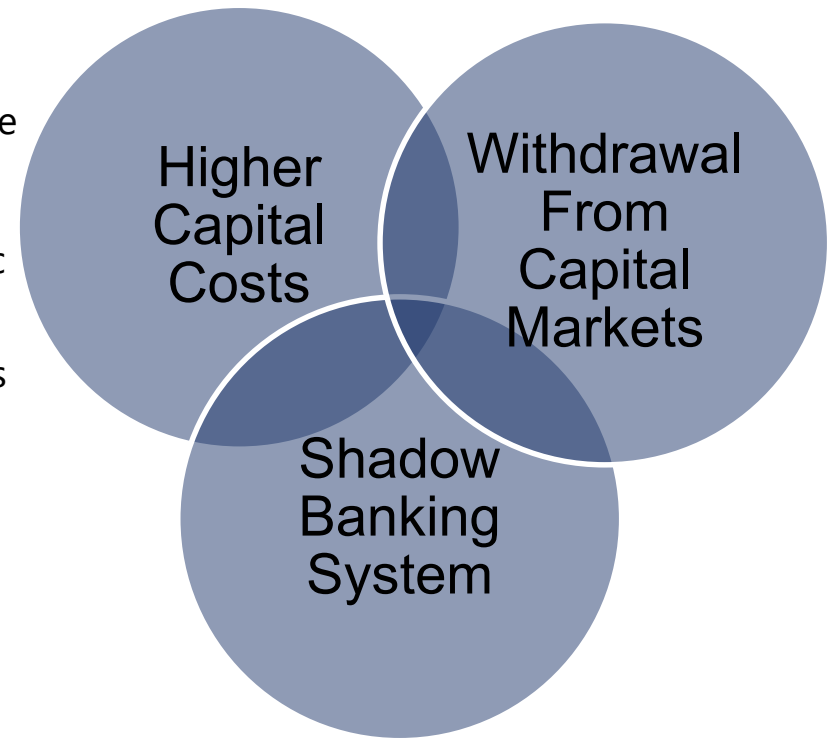
## Organizations

Aerospace Industries Association of America, Inc.	American Public Gas Association	Edison Electric Institute	National Association of Corporate Treasurers	National Cattlemen's Beef Association	Texas Independent Producers and Royalty Owners Association
Agricultural Retailers Association	American Petroleum Institute	Electric Power Supply Association	National Association of Manufacturers	National Corn Growers Association	Texas Oil & Gas Association
American Forest & Paper Association	American Soybean Association	Financial Executives International	National Association of Real Estate Investment Trusts	National Grain & Feed Association	Texas Pipeline Association
American Cotton Shippers' Association	Associated Industries of Massachusetts	Independent Petroleum Association of America	National Association of Wheat Growers	Natural Gas Supply Association	The Information Technology Industry Council
American Farm Bureau Federation	Association for Finance Professionals	Independent Petroleum Association of Mountain States		National Mining Association	The Real Estate Roundtable
American Gas Association	Business Roundtable	Mississippi Manufacturers Association		National Rural Electric Cooperative Association	U.S. Chamber of Commerce
	Commodity Markets Council				

## High-Level Impact

*The current proposals would create economic instability, increasing global and domestic risk.*

- As it stands, the current proposals create an uneven playing field for U.S. banks and put them at a competitive disadvantage.
- Increased capital requirements for U.S. banks will be borne by their customers, both private and public, and will put American companies at a competitive disadvantage, hurting American jobs and economic growth.
- US corporations will have to pay more for hedges or be subject to higher input costs if risks are not hedged, e.g., cocoa as an input to chocolate.
- The proposals remove a substantial part of the benefits that Congress afforded to end-users through Dodd-Frank's clearing and margin requirement exceptions.
- The proposals would raise capital requirements on large U.S. banks and many regional banks by an estimated 20% and by as much as 70% for market risk specifically, adversely impacting lending activity, borrowing costs, market activity, and the U.S. economy as a whole.



***Increased capital costs will ultimately harm consumers and create economic instability.***

# Why Are Derivatives Important?

## Examples

- Businesses are exposed to the risk that prices and economic conditions fluctuate, impeding their ability to plan and invest for the future.
- Companies can mitigate this volatility risk by hedging using derivatives.

### Commodities

- The automotive industry is exposed to the price of steel; steel prices change on a daily basis and are unpredictable.
  - If the automaker does not have certainty in the price it pays for steel as a raw material, car prices could increase with changes in steel prices.
  - However, the automaker can enter into a derivative with a bank whereby the automaker locks in a fixed price for steel purchased over a future period and passes on the uncertainty of steel prices to the bank.

### FX Risk

- For U.S. companies with global operations, companies have to pay employees and buy materials in the local currency.
  - There is a risk that the value of the local currency fluctuates significantly, which could increase operating costs and in turn increase products' prices everywhere.
  - To ensure pricing and operating cost stability, companies enter into a derivative contract with a bank whereby the bank takes the risk of currency exchange rate fluctuations and provides the company a fixed price for any payments.

### Interest Rate Risk

- U.S. companies require large amounts of capital to fund their operations. They may source this by issuing fixed rate debt.
  - A company may prefer to have a floating rate coupon on their issued fixed rate debt or to switch an existing floating rate loan to a fixed coupon.
  - Companies can hedge their interest rate risk arising from interest payments by entering into a derivative contract with a bank,
  - For example, a company agrees to pay the bank a floating rate of interest, and the bank agrees to pay a fixed rate of interest to service the company's debt payment.

- Under the proposed rules, the capital that banks must hold to help facilitate hedging will increase significantly, which means banks must charge companies more to provide this service.

**Ultimately, this higher cost of managing price risk will likely result in either: (1) companies charging customers more to purchase goods, or (2) customers experiencing more variation in the cost of goods.**

# Key Changes That Could Impact End-Users

## *Main Drivers of Increased Capital Requirements for Derivatives*

### 1. CVA:

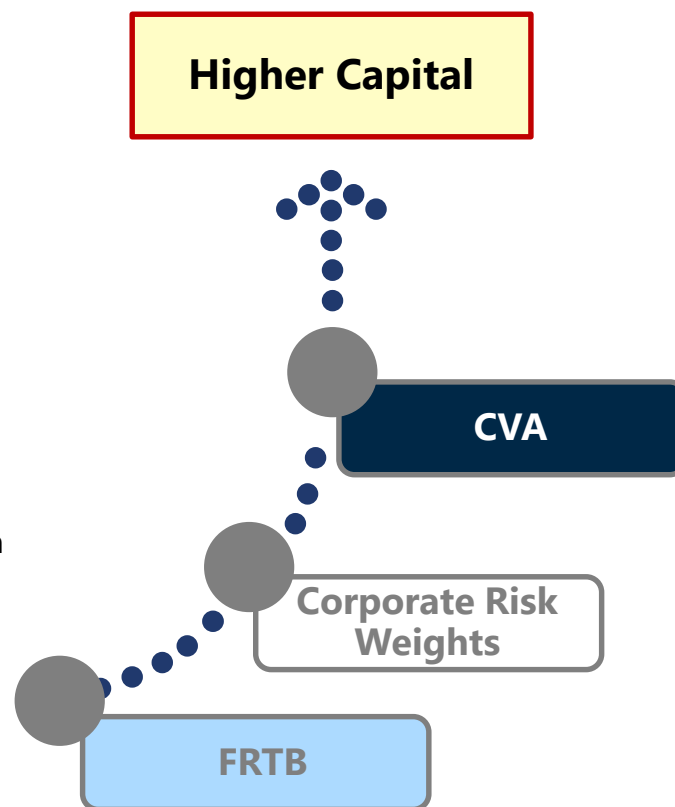
- Increased requirements penalize non-financial end-users that utilize the clearing and margin exemptions Congress provided under the Dodd-Frank Act.
- Includes client-clearing activity, even though banks cannot suffer CVA losses on transactions where the bank is acting in an agency capacity, penalizing pension funds, insurers, energy and agriculture companies.

### 2. Corporate Risk Weights: The NPR requires investment grade entities to be publicly traded in order to receive a preferential 65% risk weight (compared to 100%).

- This unduly penalizes high quality private companies and is not in itself reflective of creditworthiness.

### 3. FRTB: The Non-Modellable Risk Factor (“NMRF”) component limits netting and diversification recognition for derivatives that may be bespoke and tailored to a specific company’s needs.

### 4. G-SIB: Includes OTC derivatives clearing under the agency model in the complexity and interconnectedness indicators of the GSIB surcharge.

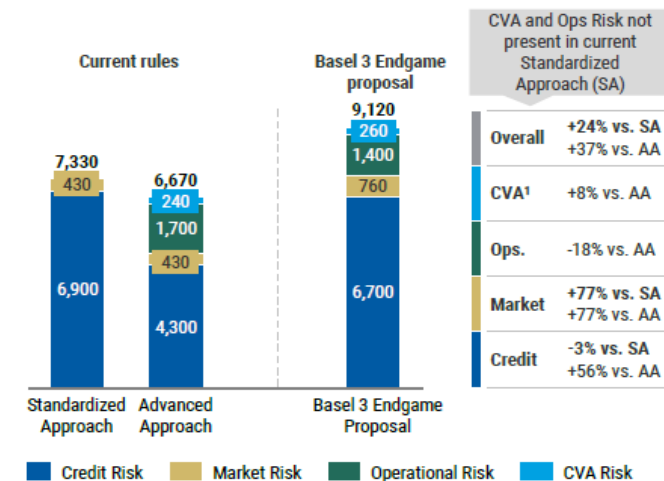


# Credit Valuation Adjustment

*The proposed CVA risk-capital requirements will impose undue burdens on commercial end-users and reverse policy objectives devised to support such activities.*

The ERB Approach would become the de facto binding constraint in the US given the breadth and conservatism of the framework<sup>4</sup>. US officials estimate that for the largest banks, groupwide Market Risk RWA would rise +77% (+\$330BN) and Credit Risk RWA would fall 3% (-\$200BN) over the Standardized Approach in force today. However, the ERB Approach would fundamentally change the composition of the RWA stack by adding CVA (+\$260BN) and Operational Risk (+\$1,400BN) RWA. Based on the official estimates in the proposal, the groupwide RWA uplift for the largest US banks<sup>5</sup> would be \$1.8TN in aggregate.

**Exhibit 6:** Official estimates of B3E impact on Group RWA, SBN



1. CVA = Credit Valuation Adjustment; Note: 'AA' = Advanced Approach; 'SA' = Standardized Approach. US Category I and II Bank Holding Companies. Source: US Banking Regulators, Basel 3 Notice of Proposed Rulemaking

- According to an Oliver Wyman/Morgan Stanley study, the proposals would increase CVA (+\$260 BN) and Operational Risk (+\$1,400 BN) risk weighted assets significantly.
- Based on the official estimates in the proposal, the groupwide risk weighted assets uplift for the largest US banks would be \$1.8TN in aggregate.
- No tailored approach for end-users will result in punitive CVA capital requirements for end-users who are not using derivatives to speculate, but to hedge and manage risk.
- Effectively reverses benefits for derivatives end-users from lower multiplier under final SA-CCR rule, contravening public policy objectives.
- CVA risk is capitalized twice through the global market shock component of stress testing and the stress capital buffer and the Basel III proposed expanded risk-based approach.



# Fundamental Review of the Trading Book

*The lack of diversification and hedge recognition is harmful to end-users.*

---

- The “Non-Modellable Risk Factor” component significantly increases capital on less liquid positions, including the types of bespoke and tailored derivative hedging transactions that commercial end-users, pension funds, mutual funds and insurance companies utilize to efficiently and safely manage their business risks which, in turn, increases the costs of those hedging transactions.
- Fundamental review of the trading book (FRTB) is duplicative and redundant with aspects of the GMS component of CCAR, which is already designed to capture risks similar to those captured by FRTB.
- Implementing FRTB will lead to significantly higher than appropriate risk capital requirements, given the underlying risk.
- **Bottom Line:** Holistic review is needed to rationalize competing requirements and avoid redundancy, ensure efficiency, and better combat market risks.

## Investment Grade for Unlisted Corporate Exposures

*The public listing requirement penalizes creditworthy end-users by imposing a barrier that does not actually indicate an end-user's creditworthiness.*

---

- The public listing requirement significantly penalizes eminently creditworthy companies across various sectors, including: agriculture companies, energy companies, corporate pensions, and mutual funds, as well as small and mid-sized businesses – the engine of our economy – simply because they are not publicly listed.
- The requirement is misplaced and results in an improper allocation of capital because a public listing does not directly correspond to heightened creditworthiness.
- Regulators in Europe did not include a public listing requirement in their proposals, recognizing the reality that creditworthiness and public listings are not necessarily intertwined.

## GSIB Risk-Based Capital Surcharge

*The current proposals would create economic instability, increasing global and domestic risk.*



---

- The GSIB Surcharge Proposal reduces availability and increases costs for end-users in accessing cleared OTC derivatives services.
- The proposal **diverges** from G20 and Dodd-Frank clearing mandates, which would exacerbate capacity challenges facing the clearing ecosystem today and increasing transaction costs for end-users.
- Inclusion of OTC derivatives clearing under this model **does not align** with the GSIB framework:
  - The objectives of the overall GSIB framework of reducing market complexity and overall systemic risk; and
  - The international standards which excuse client clearing from the complexity indicator.

# How Are Derivatives Impacted?

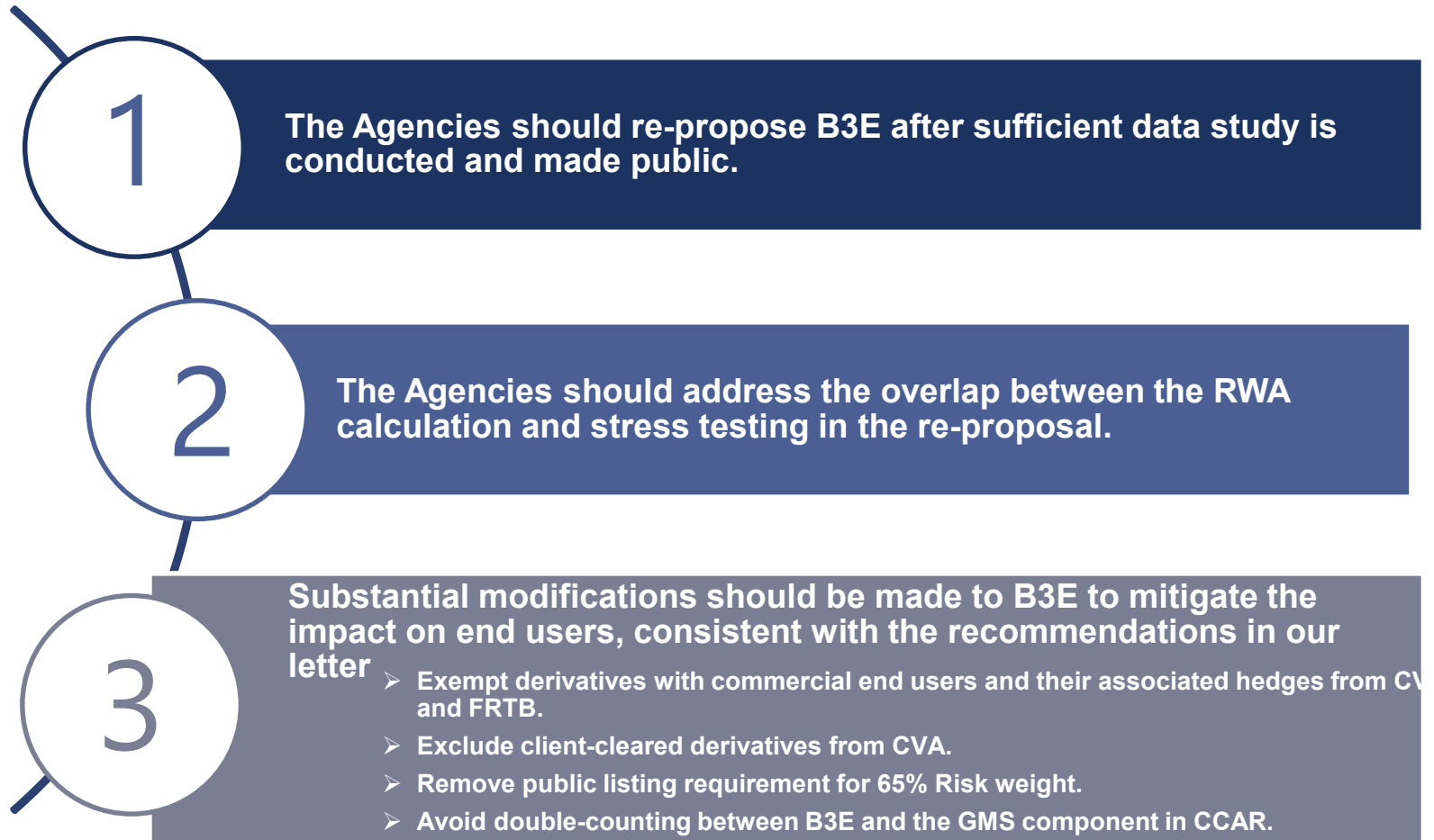
*The proposals create an uneven playing field between the U.S. and Europe.*

- End-users engage a variety of banks from different jurisdictions. If U.S. banks are less able to offer competitive pricing on uncollateralized derivatives due to increased capital requirements, the cost of hedging may rise, or availability of price competitive counterparties may fall for end-users.
- U.S. requirements under B3E are significantly more onerous than Basel standards and other jurisdictions:
  - Derivatives with corporate end users and pension funds are subject to punitive CVA capital requirements;
  - Global Basel standards are calibrated to 72.5% of RWA as output floor vs 100% in US rules; and
  - Significant double counting of risks between Basel III Endgame and CCAR Stress Testing.

		
1. Unmargined Derivatives	Capital up to <b>10x</b> higher	Exempt from CVA
2. Client- Cleared Derivatives (End users, insurance companies & pension funds clear through a bank as not direct members of a CCP)	Capital up to <b>3x</b> higher	Exempt from CVA
3. Derivatives not exempt from CVA in Europe	<b>100%</b> Calibration	72.5% Calibration
4. CCAR Stress Testing	CVA & FRTB <b>overlaps</b> with CCAR stress testing	No Direct Overlap

# Summary of Recommendations

*A re-proposal is required to avoid hurting derivative hedging activity*



---

# **Appendix**

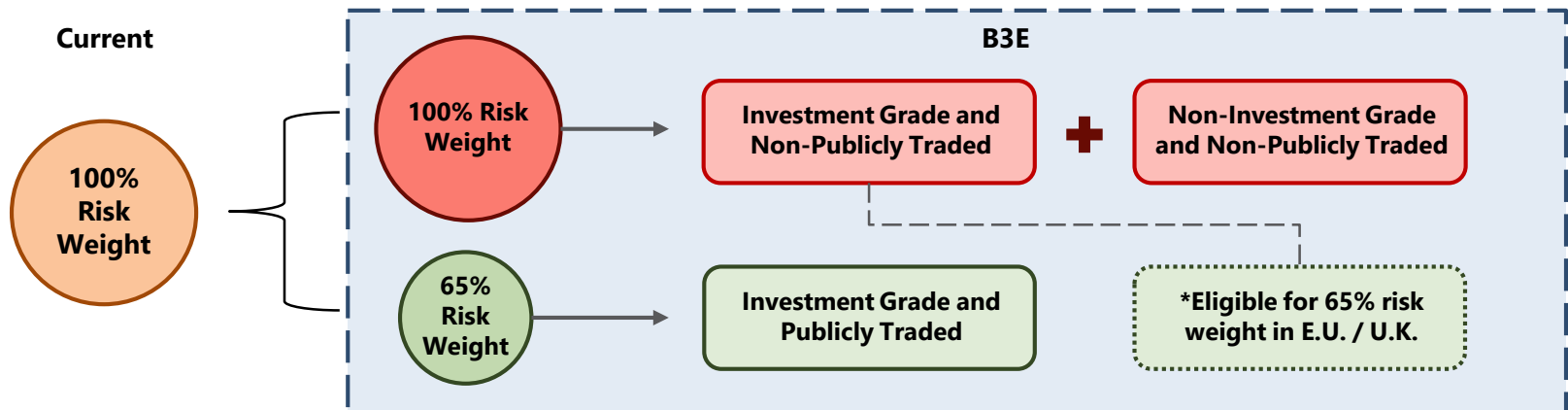
---

# Investment Grade Corporate Risk Weights

*The public listing requirement for investment grade entities will raise the cost of hedging for investment grade privately-owned companies.*



- End-user use derivatives to hedge a wide variety of risks, contributing to economic stability and growth; this activity will be put at a competitive disadvantage for non-public companies, even if they are investment grade / highly creditworthy



# Credit Valuation Adjustment (CVA)

*For derivatives transactions with commercial end-users, CVA will be entirely additive to existing capital already required to be held by large banking organizations on derivatives transactions.*

---

## Undermines legislative and CFTC relief from mandatory clearing

- Commercial end-users are currently exempted from margin requirements to incentivize prudent hedging activity without limiting their ability to invest in their business

## Undermines regulatory relief under SA-CCR

- Commercial end-users are currently exempted from the 1.4x “alpha” multiplier.

## Inconsistent with proposal adopted in EU

- Absent a corresponding exemption, U.S. commercial end-users will face a material disadvantage.
- The PRA found these transactions to be low risk, due to high collateralization levels.

## Application of CCAR’s GMS component already accounts for risks

- Including these transactions in CVA requirements is additive to existing requirements, while providing no benefit to the broader financial system.



# Credit Valuation Adjustment

*There is no CVA risk for large banks associated with client cleared derivatives transaction activity.*

---

Regulators should incentivize client cleared derivatives transaction activity

- These types of transactions provide significant financial stability across markets.

U.S.-based end-users clear trades through U.S. banking organizations because they cannot become members of clearing organizations

- Reducing capacity of prudentially regulated banks from providing clearing activities will increase pricing and systemic risk, and cause harm to pension funds, U.S. farmers, and the agriculture industry.